

## INDEX

1. BOARD OF DIRECTORS AND CONTROL BODIES OF THE PARENT COMPANY ..... 3
2. ORGANISATION CHART ..... 4
3. BRANDS PORTFOLIO ..... 5
4. HEADQUARTERS ..... 6
5. SHOWROOMS ..... 7
6. FLAGSHIP STORES UNDER DIRECT MANAGEMENT ..... 8
7. MAIN ECONOMIC-FINANCIAL DATA ..... 9
8. FINANCIAL STATEMENTS ..... 10
9. REPORT ON OPERATIONS ..... 14
10. EXPLANATORY NOTES ..... 15

## 1. Board of directors and control bodies of the Parent Company

Chairman
Massimo FerrettiDeputy ChairmanAlberta FerrettiChief Executive Officer
Simone Badioli
DirectorsMarcello Tassinari - Managing DirectorUmberto Paolucci
Roberto Lugano
Pierfrancesco Giustiniani
President
of ..... Statutory Auditors
Fernando Ciotti
Statutory Auditors
Bruno Piccioni
Romano Del Bianco
Alternate Auditors
Andrea Moretti
Pierfrancesco Gamberini
Board of Compensation
President
Umberto Paolucci
Members
Pierfrancesco Giustiniani
Roberto Lugano
Board of Internal
President
Roberto Lugano
Members
Pierfrancesco Giustiniani
Umberto Paolucci

## 2. Organisation chart



## 3. Brands portfolio



## 4. Headquarters

## GRUPPO AEFFE

Via Delle Querce, 51
San Giovanni in Marignano (RN)
47842 - Italy

MOSCHINO
Via San Gregorio, 28
20124 - Milan
Italy

## POLLINI

Via Erbosa, 2/B
Gatteo (FC)
47030 - Italy

## VELMAR

Via Delle Robinie, 43
San Giovanni in Marignano (RN)
47842 - Italy


## 5. Showrooms

## AEFFE MILANO

(FERRETTI - GAULTIER)
Via Donizetti, 48
20122 - Milan
Italy

## POLLINI MILANO

Via Bezzecca, 5
20135 - Milan
Italy

## AEFFE LONDRA

(FERRETTI)
205-206 Sloane Street
SW1X9QX - London
UK

## AEFFE PARIGI

(GRUPPO)
15, Place de la Republique
75003 - Paris
France

## AEFFE NEW YORK

(GRUPPO)
30 West 56th Street
10019 - New York USA

## MOSCHINO MILANO

Via San Gregorio, 28
20124 - Milan
Italy

## MOSCHINO LONDRA

28-29 Conduit Street
W1R 9TA - London
UK

## MOSCHINO GIAPPONE

Shin-Nogizaka Bldg. 5F
1-15-14, Minami Aoyama Minato-ku
107-0062 - Tokyo
Japan

## MOSCHINO HONG KONG

21/F Dorset House, Taikoo Place
979 King's Road
Hong Kong


## 6. Flagship stores under direct management

| ALBERTA FERRETTI | MOSCHINO |
| :---: | :---: |
| Milan | Milan (2) |
| Rome | Rome |
| Capri | Capri |
| Paris | Paris |
| London | London Berlin |
| PHILOSOPHY | Beijing |
| Milan | Shanghai |
| Capri | Osaka (4) |
| New York | Hong Kong (3) |
|  | Kuala Lumpur |
| SPAZIO A | Singapore |
| Florence | Taipei (6) |
| Venice | Bangkok |
|  | Fukuoka City |
| P_BOX | Tokyo (5) |
| Milan (2) | Kobe City |
|  | Kyoto (2) |
|  | Nagoya (2) |
|  | Daegu |
|  | Seoul (6) |
|  | Pusan (2) |
|  | Kaoshiung (2) |
|  | POLLINI |
|  | Milan |
|  | Bologna |
|  | Rome |
|  | Florence (2) |
|  | Venice |
|  | Bolzano |
|  | Parma |
|  | Ravenna |
|  | Rimini |
|  | Varese |
|  | Verona |



## 7. Main economic-financial data

|  |  | I Quarter | I Quarter |
| :--- | :--- | ---: | ---: |
| Total revenues | (Values in millions of EUR) | 2007 | 2008 |
| Gross operating margin (EBITDA) | (Values in millions of EUR) | 15.1 | 91.6 |
| Net operating profit (EBIT) | (Values in millions of EUR) | 12.7 | 16.0 |
| Profit before taxes | (Values in millions of EUR) | 13.5 |  |
| Net profit for the Group | (Values in millions of EUR) | 10.4 | 11.7 |
| Net profit for the Group per share | (Values in units of EUR) | 5.0 | 6.0 |
| Total revenues/Net capital invested | (Values in percentage) | 0.058 | 0.056 |
| Cash Flow/Total revenues | (Values in percentage) | 38.5 | 36.9 |


|  |  | 31st December | 31st March | 31st December | 31st March |
| :--- | :--- | ---: | ---: | ---: | ---: |
|  |  | 2006 | 2007 | 2007 | 2008 |
| Cash Flow (net profit + amortisation) | (Values in millions of EUR) | 18.8 | 8.1 | 28.6 | 9.8 |
| Net capital invested | (Values in millions of EUR) | 217.8 | 226.6 | 233.1 | 248.2 |
| Net financial indebtedness | (Values in millions of EUR) | 115.3 | 118.6 | 38.5 | 47.1 |
| Group net equity | (Values in millions of EUR) | 75.9 | 81.0 | 164.8 | 170.0 |
| Net equity for the Group per share | (Values in units of EUR) | 0.8 | 1.0 | 1.5 | 1.6 |
| Current assets/Current liabilities | Ratio | 1.6 | 1.7 | 1.6 | 1.8 |
| Current assets less invent./Current liabilities (ACID Test) Ratio | 0.8 | 1.0 | 0.8 | 1.0 |  |
| Net financial indebtedness/Net equity | Ratio | 1.1 | 1.1 | 0.2 | 0.2 |

## 8. Financial statements

Income statement - I Quarter 2008-2007

| (Values in units of EUR) Notes | I Quarter 2008 | $\begin{array}{r} \text { \%on } \\ \text { revenues } \end{array}$ | I Quarter $2007$ | $\begin{array}{r} \text { \%on } \\ \text { revenues } \end{array}$ | Change 2008/07 | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES FROMSALES AND SERVICES (1) | 90,291,670 | 100.0\% | 86,298,083 | 100.0\% | 3,993,587 | 4.6\% |
| Other revenues and income | 1,291,123 | 1.4\% | 844,528 | 10\% | 446,595 | 52.9\% |
| TOTAL REVENUES | 91,582,793 | 101.4\% | 87,142,611 | 101.0\% | 4,440,182 | 5.1\% |
| Changes in inventory of work in process, semi-finished, finished goods | -1,455,968 | -16\% | -1,486,746 | -1.7\% | 30,778 | -2.1\% |
| Costs of raw materials, cons. and goods for resale | -23,255,165 | -25.8\% | -23,592,457 | -27.3\% | 337,292 | -1.4\% |
| Costs of services | -28,455,206 | -31.5\% | -26,111,906 | -30.3\% | -2,343,300 | 9.0\% |
| Costs for use of third parties assets | -4,494,314 | -5.0\% | -4,648,507 | -5.4\% | 154,193 | -3.3\% |
| Labour costs | -16,602,202 | -18.4\% | -15,441,388 | -17.9\% | -1,160,814 | 7.5\% |
| Other operating expenses | -1,279,557 | -1.4\% | -633,466 | -0.7\% | -646,091 | 102.0\% |
| Total Operating Costs | -75,542,412 | -83.7\% | -71,914,470 | -83.3\% | -3,627,942 | 5.0\% |
| GROSS OPERATING MARGIN (EBITDA) | 16,040,381 | 17.8\% | 15,228,141 | 17.6\% | 812,240 | 5.3\% |
| Amortisation of intangible fixed assets | -900,584 | -10\% | -908,556 | -11\% | 7,972 | -0.9\% |
| Depreciation of tangible fixed assets | -1,608,124 | -1.8\% | -1,549,315 | -18\% | -58,809 | 3.8\% |
| Revaluations (write-downs) | 0 | 0.0\% | -81,817 | -0.1\% | 81,817 | -100.0\% |
| Total Amortisation and wite-downs | -2,508,708 | -2.8\% | -2,539,688 | -2.9\% | 30,980 | -1.2\% |
| NET OPERATING PROFIT (EBIT) | 13,531,673 | 15.0\% | 12,688,453 | 14.7\% | 843,220 | 6.6\% |
| Financial income | 108,625 | 0.1\% | 74,575 | 0.1\% | 34,050 | 45.7\% |
| Financial expenses | -1,938,182 | -2.1\% | -2,291,697 | -2.7\% | 353,515 | -15.4\% |
| Total Financial Income (expenses) | -1,829,557 | -2.0\% | -2,217,122 | -2.6\% | 387,565 | -17.5\% |
| Profit (loss) from equity investments in affiliates | 0 | 0.0\% | -28,615 | 0.0\% | 28,615 | -100.0\% |
| PROFIT BEFORE TAXES | 11,702,116 | 13.0\% | 10,442,716 | 12.1\% | 1,259,400 | 12.1\% |
| Current income taxes | -3,525,557 | -3.9\% | -4,389,333 | -5.1\% | 863,776 | -19.7\% |
| Deferred income (expenses) taxes | -907,565 | -1.0\% | -419,874 | -0.5\% | -487,691 | 116.2\% |
| Total Income Taxes | -4,433,122 | -4.9\% | -4,809,207 | -5.6\% | 376,085 | -7.8\% |
| PROFIT NET OF TAXES | 7,268,994 | 8.1\% | 5,633,509 | 6.5\% | 1,635,485 | 29.0\% |
| (Profit) loss attributable to minority shareholders | -1,232,586 | -1.4\% | -617,144 | -0.7\% | -615,442 | 99.7\% |
| NET PROFIT FOR THE GROUP | 6,036,408 | 6.7\% | 5,016,365 | 5.8\% | 1,020,043 | 20.3\% |

## Balance sheet

| (Values in units of EUR) | Notes | 31st March | 31st December | 31st March |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2008 | 2007 | 2007 |
| Trade receivables |  | 56,234,275 | 36,910,502 | 49,654,921 |
| Stocks and inventories |  | 67,692,518 | 67,761,354 | 57,132,257 |
| Trade payables | - | 61,921,026 | 60,577,085 - | 61,411,951 |
| Operating net working capital |  | 62,005,767 | 44,094,771 | 45,375,227 |
| Other short term receivables |  | 28,106,708 | 27,082,638 | 26,675,680 |
| Tax receivables |  | 3,305,180 | 4,786,640 | 1,948,678 |
| Other short term liabilities | - | 15,556,412 | 17,248,402 - | 12,173,713 |
| Tax payables | - | 9,170,556 - | 7,127,302 - | 8,045,618 |
| Net working capital | (4) | 68,690,687 | 51,588,345 | 53,780,254 |
| Tangible fixed assets |  | 70,744,754 | 71,194,548 | 70,094,641 |
| Intangible fixed assets |  | 170,883,196 | 171,770,613 | 174,590,135 |
| Equity investments |  | 25,054 | 21,641 | 91,400 |
| Other fixed assets |  | 3,180,368 | 3,122,044 | 2,886,910 |
| Fixed assets | (5) | 244,833,372 | 246,108,846 | 247,663,086 |
| Post employment benefits | - | 10,747,210 - | 11,111,030 - | 13,640,109 |
| Provisions | - | 1,709,294 | 1,707,602 - | 1,783,037 |
| Assets available for sale |  | 1,636,885 | 1,636,885 | 1,623,955 |
| Long term not financial liabilities | - | 14,237,659 - | 14,251,237 - | 14,045,242 |
| Deferred tax assets |  | 7,860,391 | 8,869,181 | 10,520,941 |
| Deferred tax liabilities | - | 48,156,573 - | 48,022,235 - | 57,494,786 |
| NET CAPITAL INVESTED |  | 248,170,599 | 233,111,153 | 226,625,062 |
| Share capital |  | 26,825,501 | 26,840,626 | 19,800,000 |
| Other reserves |  | 124,736,335 | 121,923,828 | 55,208,957 |
| Profits (Losses) carried-forward |  | 12,408,466 | 679,150 | 976,428 |
| Profits (Loss) for the period |  | 6,036,408 | 15,320,586 | 5,016,365 |
| Group interest in shareholders' equity |  | 170,006,710 | 164,764,190 | 81,001,750 |
| Minority interests in shareholders' equity |  | 31,096,017 | 29,863,431 | 27,048,096 |
| Total shareholders' equity | (6) | 201,102,727 | 194,627,621 | 108,049,846 |
| Cash | - | 17,014,153 | 14,525,033 - | 14,229,064 |
| Long term financial liabilities |  | 24,657,134 | 26,646,683 | 63,987,101 |
| Short term financial liabilities |  | 39,424,891 | 26,361,882 | 68,817,179 |
| NET FINANAAL POSITION | (7) | 47,067,872 | 38,483,532 | 118,575,216 |
| SHAREHOLDERS' EQUITY AND NET FINANCIAL POSITION |  | 248,170,599 | 233,111,153 | 226,625,062 |

## Cash flow

| (Values in thousands of EUR) | Notes | 1 Quarter | Full year | I Quarter |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2008 | 2007 | 2007 |
| OPENNG BALANCE |  | 14,525 | 15,320 | 15,320 |
| Profit before taxes |  | 11,702 | 25,645 | 10,443 |
| Amortisation |  | 2,509 | 10,722 | 2,458 |
| Accrual ( + //availment (-) of long term provisions and post employment benefits |  | -362 | -2,431 | 173 |
| Paid income taxes |  | -1,109 | -9,374 | -1,129 |
| Financial income (-) and financial charges (+) |  | 1,830 | 8,084 | 2,217 |
| Change in operating assets and liabilities |  | -19,160 | -9,538 | -12,854 |
| CASH FLOW(ABSORBED)/ GENERATED BY OPERATING ACTIVTY |  | 4,590 | 23,108 | 1,308 |
| Increase (-)/ decrease (+) in intangible fixed assets |  | -13 | -336 | -425 |
| Increase (-)/ decrease (+) in tangible fixed assets |  | -1,967 | -9,302 | -1,882 |
| Investments ( - / D Disirvestments ( + ) |  | -3 | 95 | - |
| Change in assets avaiable for sale |  | - | - | - |
| CASH FLOW (ABSORBED)/ GENERATED BY INVESTING ACTIVTY |  | 1,983 - | 9,543 - | 2,307 |
| Increase in reserves and profit carried-forward to shareholders'equity |  | -123 | 71,954 | -35 |
| Proceeds (repayment) of financial payments |  | 11,073 | -77,985 | 2,170 |
| Increase (-)/ decrease (+) in long termfinancial receivables |  | -58 | -245 | -10 |
| Finandial income (+) and financial charges (-) |  | -1,830 | -8,084 | -2,217 |
| CASHFLOW(ABSORBED)/GENERATED BY FNANaNG ACTIVTY |  | 9,062 - | 14,360 - | 92 |
| COSING BALANCE |  | 17,014 | 14,525 | 14,229 |

## Changes in shareholders' equity

| (Values in thousands of EUR) | $\bar{\pi}$ $\vdots$ 0 0 0 0 0 0 | Share premium reserve | Translation reserve |  |  | Fair Value reserve |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BALANGES AT 31st December 2006 | 22,500 | 11,345 | 391 | 12,400 | 8,573 | 7,448 | 11,120 | -5,774 | 7,981 | 75,986 | 26,465 | 102,451 |
| Allocation of net profit 31st December 2006 |  |  |  |  | 1,231 |  |  | 6,750 | 7,981 |  |  |  |
| Exchange differences on translation |  |  |  |  |  |  |  |  |  |  |  |  |
| Net profit at 31st March 2007 | $=$ |  |  |  |  |  |  |  | 5,017 | 5,017 | 617 | 5,634 |
| Other movements | - 2700 |  |  | 2700 |  |  |  |  |  |  | 35 | 35 |
| BALANCES AT 31st March 2007 | 19,800 | 11,345 | 391 | 15,100 | 9,804 | 7,448 | 11,120 | 976 | 5,017 | 81,003 | 27,047 | 108,050 |


| (Values in thousands of EUR) |  | Share premium reserve | Translation reserve |  |  | Fair Value reserve |  |  |  |  |  | Total shareholders' equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BALANCES AT 31st December 2007 | 26,841 | 75,308 | - 949 | - | 28,204 | 7,901 | 11,459 | 679 | 15,321 | 164,764 | 29,863 | 194,627 |
| Allocation of net profit at 31st December 2007 |  |  |  |  | 3,591 |  |  | 11,730 | 15,321 |  |  |  |
| Exchange differences on translation |  |  | 670 |  |  |  |  |  |  | 670 |  | 670 |
| Net profit at 31st March 2008 | - | - |  |  |  |  |  |  | 6,036 | 6,036 | 1,233 | 7,269 |
| Cancellation of oun shares | 15 | 108 |  |  |  |  |  |  |  | - 123 |  | 123 |
| BALANCES AT 31st March 2008 | 26,826 | 75,200 | - 1,619 | - | 31,795 | 7,901 | 11,459 | 12,409 | 6,036 | 170,007 | 31,096 | 201,103 |

## 9. Report on operations

The revenues from sales and services generated in Q1 2008 amount to EUR 90,292 thousand, up 4.6\% compared with the same period in the previous year ( $+8.2 \%$ at constant exchange rates and excluding the effect of the termination of the Narciso Rodriguez licence).
EBITDA at constant exchange rates amounts to EUR 16,165 thousand up $6.2 \%$, representing $17.6 \%$ of consolidated revenues. At current exchange rates, EBITDA amounts to EUR 16,040 thousand with an increase of $5.3 \%$ compared to EUR 15,228 thousand of Q1 2007 representing $17.8 \%$ of consolidated revenues.

During the first three months of 2008 a new flagship store under direct management has been opened in Italy and 10 new franchised retail stores, 4 of which in Europe, 1 in USA and 5 in Asia; this is consistent with the opening plan established for the entire year.

Compared to $31^{\text {st }}$ December 2007, the Group's balance sheet as of $31^{\text {st }}$ March 2008 shows an increase in shareholders' equity from EUR 164,764 thousand to EUR 170,007 thousand and an increase in net financial indebtedness from EUR 38,484 thousand to EUR 47,068 thousand, as a consequence of the seasonality of our business.

Net working capital amounts to EUR 68,691 thousand as of $31^{\text {st }}$ March 2008 ( $23.1 \%$ of LTM sales) and EUR 51,588 thousand as of $31^{\text {st }}$ December 2007 ( $17.6 \%$ of sales ); the increase in working capital is only due to the seasonality of our business.

Capex in Q1 2008 is mainly related to the refurbishment of boutique and buildings.

## 10. Explanatory notes

## Income statement

## 1. Revenues from sales and services

## I Quarter 2008 vs 2007

Revenues from sales and services equal to EUR 90,292 thousand in Q1 2008 rise up 4.6\% compared to Q1 2007, completely due to the Group organic growth. At constant exchange rates and excluding the effect of the Narciso Rodriguez licence such increase would have been $+8.2 \%$.

The following table details the revenues by geographical area for Q1 2008 and 2007.

| (Values in thousands of EUR) | I Quarter |  | I Quarter |  | Change |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 2008 | $\%$ | 2007 | $\%$ | $\Delta$ |  |
| Italy |  |  |  |  |  |  |
| Europe (Italy and Russia excluded) | 37,112 | $41.1 \%$ | 34,280 | $39.7 \%$ | 2,832 |  |
| United States | 19,795 | $21.9 \%$ | 18,392 | $21.3 \%$ | 1,403 | $7.6 \%$ |
| Russia | 7,343 | $8.1 \%$ | 10,219 | $11.8 \%$ | $-2,876$ | $-28.1 \%$ |
| Japan | 7,079 | $7.8 \%$ | 5,470 | $6.3 \%$ | 1,609 | $29.4 \%$ |
| Rest of the World | 5,241 | $5.8 \%$ | 6,212 | $7.2 \%$ | -971 | $-15.6 \%$ |
| Total | 13,722 | $15.3 \%$ | 11,725 | $13.7 \%$ | 1,997 | $\mathbf{1 7 . 0 \%}$ |

In Q1 2008, sales in Italy rise to EUR 37,112 thousand contributing to $41.1 \%$ of consolidated sales with an 8.3\% increase.

In Europe Group's sales increase by $7.6 \%$ to EUR 19,795 thousand, contributing to $21.9 \%$ of consolidated sales; in the United States sales decrease by $28.1 \%$ ( $-18 \%$ at constant exchange rates and excluding the effect of the Narciso Rodriguez collections) contributing to $8.1 \%$ of consolidated sales; the Russian market records a significant increase of $29.4 \%$ contributing to $7.8 \%$ of consolidated sales. Sales in Japan fall by $15.6 \%$ ( $-12.9 \%$ at constant exchange rates and excluding the effect of the Narciso Rodriguez collections) contributing to $5.8 \%$ of consolidated sales.

Excellent performance in the rest of world where the Group records sales for EUR 13,722, up 17.0\% ( $23.1 \%$ at constant exchange rates) contributing to $15.3 \%$ of consolidated sales.
The following table details the revenues by brand for Q1 2008 and 2007.

| (Values in thousands of EUR) | $\begin{array}{r} \hline \text { I Quarter } \\ 2008 \\ \hline \end{array}$ | I Quarter |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% | 2007 | \% | $\Delta$ | \% |
| Alberta Ferretti | 18,710 | 20.7\% | 19,129 | 22.2\% | -419 | -2.2\% |
| Moschino | 40,123 | 44.4\% | 37,412 | 43.4\% | 2,711 | 7.2\% |
| Pollini | 16,987 | 18.8\% | 14,928 | 17.3\% | 2,059 | 13.8\% |
| J.P.Gaultier | 8,304 | 9.2\% | 8,898 | 10.3\% | -594 | -6.7\% |
| Other | 6,168 | 6.9\% | 5,931 | 6.8\% | 237 | 4.0\% |
| Total | 90,292 | 100.0\% | 86,298 | 100.0\% | 3,994 | 4.6\% |

In Q1 2008, Alberta Ferretti brand decreases by 2.2\% (-1.0\% at constant exchange rates), generating 20.7\% of consolidated sales, largely due to higher anticipated sales of the Spring\Summer 08 collections already delivered in Q4 2007. Moschino brand sales continue to grow $7.2 \%$ ( $+10.5 \%$ at constant exchange rates) contributing to $44.4 \%$ of consolidated sales.

Good results also for Pollini, whose sales rise by $13.8 \%$, generating $18.8 \%$ of consolidated sales, while brand under licence JP Gaultier decreases by $6.7 \%$ ( $-4.1 \%$ at constant exchange rates) contributing to $9.2 \%$ of consolidated sales.

The other brands sales grow by $4.0 \%$ ( $37.4 \%$ at constant exchange rates and excluding Narciso Rodriguez collections) contributing to $6.9 \%$ of consolidated sales.

The following table details the revenues by distribution channel for Q1 2008 and 2007.

| (Values in thousands of EUR) | I Quarter$2008$ | I Quarter |  |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% | 2007 | \% | $\Delta$ | \% |
| Wholesale | 69,306 | 76.8\% | 65,524 | 75.9\% | 3,782 | 5.8\% |
| Retail | 16,107 | 17.8\% | 17,100 | 19.8\% | -993 | -5.8\% |
| Royalties | 4,879 | 5.4\% | 3,674 | 4.3\% | 1,205 | 32.8\% |
| Total | 90,292 | 100.0\% | 86,298 | 100.0\% | 3,994 | 4.6\% |

By distribution channel in Q1 2008, wholesale sales grow by $5.8 \%$ (+9.4\% at constant exchange and excluding the effect of Narciso Rodriguez collections) contributing to $76.8 \%$ of consolidated sales.

Sales of our directly-operated stores (retail channel) amount to EUR 16,107 thousand with a decrease of 5.8\% ( $-1.7 \%$ at constant exchange rates and excluding the effect of Narciso Rodriguez collections) contributing to $17.8 \%$ of consolidated sales.

Royalty income is $32.8 \%$ higher than in the corresponding period of 2007 representing $5.4 \%$ of consolidated sales.

The following table details the revenues by own brand and brand under licence for Q1 2008 and 2007.

| (Values in thousands of EUR) | I Quarter |  | I Quarter | Change |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 2008 | $\%$ | 2007 | $\%$ | $\Delta$ |
|  |  |  |  |  |  |
| Own brands | 76,000 | $84.2 \%$ | 71,627 | $83.0 \%$ | 4,373 |
| Brands under license | 14,292 | $15.8 \%$ | 14,671 | $17.0 \%$ | $6.1 \%$ |
| Total | $\mathbf{9 0 , 2 9 2}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{8 6 , 2 9 8}$ | $\mathbf{1 0 0 . 0 \%}$ | -379 |

The revenues generated by own brands rise in absolute value by EUR 4,373 thousand (+6.1\% compared with the previous year), with an incidence on total revenues which increases from 83.0\% in Q1 2007 to 84.2\% in Q1 2008.

## 2. Gross Operating Margin (EBITDA)

## I Quarter 2008 vs 2007

In Q1 2008, consolidated EBITDA amounts to EUR 16,040 thousand, up 5.3\% compared to EUR 15.228 thousand in Q1 2007, and represents $17.8 \%$ of consolidated sales. EBITDA calculated at constant exchange rates would have been EUR 16,165 thousand, up $6.2 \%$, representing $17.6 \%$ of consolidated sales.

## 3. Net profit for the Group

I Quarter 2008 vs 2007
Consolidated net profit for the Group grows by $20.3 \%$ from EUR 5,016 thousand in Q1 2007 to EUR 6,036 thousand in Q1 2008, benefiting by the improvement in operating income and by the reduction in the tax rate from $46 \%$ in Q1 2007 to $38 \%$ in Q1 2008. This reduction is due both to the lower incidence of the IRAP tax and to the lower tax rates approved by the Italian 2008 Financial Act.

## Segment information

## Economic performance by Divisions

At international level, the Group is divided into two main business sectors:
(i) Prêt-à porter Division;
(ii) Footwear and leather goods Division.

## I Quarter 2008 vs 2007

The following tables indicate the main economic data for Q1 2008 and 2007 of the Prêt-à porter and Footwear and leather goods Divisions.

| (Values in thousands of EUR) I Quarter 08 | Prêt-à porter Division | Footwear and leather goods Division | Elimination of intercompany transactions | Total |
| :---: | :---: | :---: | :---: | :---: |
| SECTOR REVENUES | 70,643 | 24,206 | -4,557 | 90,292 |
| of which intercompany | 890 | 3,667 | 4,557 |  |
| GROSS OPERATING MARGIN (EBITDA) | 13,624 | 2,416 |  | 16,040 |
| Total Amortisation and write-downs | -2,003 | -506 |  | -2,509 |
| NET OPERATING PROFIT (EBIT) | 11,621 | 1,910 |  | 13,531 |
| OTHER INFORMATION |  |  |  |  |
| Investments | 1,750 | 233 |  | 1,983 |
| Amortisations | 2,003 | 506 |  | 2,509 |
| Revaluations (write-downs) |  |  |  |  |
| Other non monetary costs |  |  |  |  |


| (Values in thousands of EUR) I Quarter 07 | Prêt-à porter Division | Footwear and leather goods Division | Elimination of intercompany transactions | Total |
| :---: | :---: | :---: | :---: | :---: |
| SECTOR REVENUES | 69,962 | 20,755 | -4,419 | 86,298 |
| of which intercompany | 1,012 | 3,407 | 4,419 |  |
| GROSS OPERATING MARGIN (EBITDA) | 13,851 | 1,377 |  | 15,228 |
| Total Amortisation and write-downs | -2,033 | -507 |  | -2,540 |
| NET OPERATING PROFIT (EBIT) | 11,818 | 870 |  | 12,688 |
| OTHER INFORMATION |  |  |  |  |
| Investments | 1,851 | 456 |  | 2,307 |
| Amortisations | 1,951 | 507 |  | 2,458 |
| Revaluations (write-downs) | 82 |  |  | 82 |
| Other non monetary costs |  |  |  |  |

## Prêt-à porter Division

The revenues of the prêt-à-porter division increase by $1.0 \%$ (+5.2\% at constant exchange rates and excluding the effect of Narciso Rodriguez collections) to EUR 70,643 thousand. This division contributes to $77.1 \%$ of consolidated revenues in Q1 2007 and 74.5\% in Q1 2008, before inter-divisional eliminations.

EBITDA of the prêt-à-porter division is EUR 13,624 thousand in Q1 2008 with a decrease of $1.6 \%(-0.7 \%$ at constant exchange rates) compared to EUR 13,851 thousand in Q1 2007, and represents 19.3\% of consolidated sales.

## Footwear and leather goods Division

The revenues of the footwear and leather goods division rise by 16.6\% from EUR 20,755 thousand in Q1 2007 to EUR 24,206 thousand in Q1 2008.

The EBITDA of the footwear and leather goods division rises by $75.4 \%$ to EUR 2,416 thousand compared to EUR 1,377 thousand in the corresponding period of the previous year, representing $10.0 \%$ of consolidated sales (6.6\% in Q1 2007).

## Balance sheet

Compared to $31^{\text {st }}$ December 2007, the Group's balance sheet as of $31^{\text {st }}$ March 2008 shows an increase in shareholders' equity from EUR 164,764 thousand to EUR 170,007 thousand and an increase in net financial indebtedness from EUR 38,484 thousand to EUR 47,068 thousand, as a consequence of the seasonality of the business.

## 4. Net working capital

Net working capital amounts to EUR 68,691 thousand ( $23.1 \%$ of LTM revenues), compared with EUR 51,588 thousand ( $17.6 \%$ of revenues) as of $31^{\text {st }}$ December 2007. The increase in net working capital is due to the seasonality of our business.

## 5. Fixed assets

Capex in Q1 2008 is mainly related to the refurbishment of boutique and buildings.

## 6. Shareholders' equity

Changes in shareholders' equity are presented in tables at page 13.

## 7. Net financial position

The net financial position increase of EUR 8.584 thousand due to the seasonality of our business, from EUR 38,484 thousand as of $31^{\text {st }}$ December 2007 to EUR 47,068 thousand as of $31^{\text {st }}$ March 2008.

## Other information

## Earnings per share

Basic earnings per share:

| (Values in thousands of EUR) | I Quarter | I Quarter |
| :--- | ---: | ---: |
| Consolidated earnings for the period for shareholders of the | 2008 | 2007 |
| parent company | 6,036 | 5,016 |
| Medium number of shares for the period | 107,363 | 86,481 |
| Basic earnings per share | $\mathbf{0 . 0 5 6}$ | $\mathbf{0 . 0 5 8}$ |

## Measurement basis

The main accounting policies and measurement basis adopted in preparing the consolidated financial statements as of $31^{\text {st }}$ March 2008 are the same used in preparing the consolidated financial statements as of $31^{\text {st }}$ March 2007.

## Significant events subsequent the balance sheet date

After the $31^{\text {st }}$ March 2008 no significant events regarding the Group's activities have to be reported.

## Outlook

The results of operations during Q1 2008 fully confirm management's expectations, and earlier forecasts for an increase over the entire year, with both revenues and margins improving with respect to the corresponding period of the prior year.

## Atypical and/or unusual transactions

Pursuant to Consob communication n. DEM/6064296 dated $28^{\text {th }}$ July 2006, it is confirmed that the Group did not enter into any atypical and/or unusual transactions, as defined in that communication, during Q1 2008.

## Significant non-recurring events and transactions

During Q1 2008 and Q1 2007 no non-recurring events or transactions have been realised.

The executive responsible for preparing the company's accounting documentation Marcello Tassinari declares, pursuant to paragraph 2 of art. 154b of the Consolidated Finance Law, that the accounting information contained in this document agrees with the underlying documentation, records and accounting entries.

